



Government's Programme of Action

Economic Cluster



Actions		Departments	Timeframe	Progress
FIRST ECONOMY				
1.00	BROAD ECONOMIC STANCE			
1.01	No significant changes to macroeconomic management foreseen.	NT	Ongoing	Continuing
1.02	Inflation targeting to remain in place	NT	Ongoing	Continuing
1.03	The Executive should work with the monetary authorities to ensure that the objective of a stable and competitive exchange rate and appropriate inflation range is attained	NT	Ongoing	Continuing through ordinary channels
1.04	Shift to microeconomic reforms	dti, NT, Presidency	Ongoing	This is an ongoing government-wide programme
2.00	INCREASED LEVELS OF INVESTMENT IN PUBLIC INFRASTRUCTURE			
2.01	Develop sector-specific infrastructure investment plans	DPE, DME, dti, NT, DOT	Nov-04	Progressing
2.02	The development of financing strategies to implement plans including Public Private Partnerships and similar mechanism	DPE, DME, dti, NT, DOT	Sep-04	Progressing
2.03	Implementation of an appropriate regulatory framework to stimulate new State Owned Enterprise investment in infrastructure	DPE, NT, Presidency	Sep-04	Progressing
2.04	Strengthening of sector regulators	DPE, DME, DOC	Continuous	
2.05	Strengthening of Government capacity to oversee the State Owned Enterprises	DPE, NT, Presidency	Continuous	Draft policy to be completed by November 2004
2.06	Finalise CAPEX financing strategy	DPE et al	Sep-04	Progressing
2.07	Finalise Government-wide review of the State Owned Enterprises performance practices	DPE, NT, DPSA	Sep-04	Progressing
2.08	Better utilisation of Public Investment Commission's Isibaya fund	NT, GDC	Nov-04	Progressing
				Bill to be tabled in NCOP

2.09	Expedite Port restructuring	DOT, DPE	a.s.a.p	by September 2004
2.1	INCREASE LEVELS OF INVESTMENT IN THE FIRST ECONOMY			
2.1.1	Finalise discussion with social partners to invest 5% of institutional funds	NT, Presidency, DoL, dti	Dec-04	Discussions continuing
2.1.2	Existing fora of consultation, including working groups, should be strengthened in the implementation of Growth and Development Summit agreements	Presidency, DoL, dti, NT	Ongoing	Meetings held with Joint Economic Working Group to review implementation
2.1.3	Announce detailed and enhanced investment plans of State Owned Enterprises, including Development Finance Institutions, to Cabinet	DP, NT	Sep-04	Progressing on schedule
2.1.4	Road shows to present potential domestic and foreign investors each of the sectors identified within the Micro Economic Reform Strategy (MERS), explaining incentives available to attract investments into these sectors, including advantages offered by IDZ	dti, NT		A project plan has been developed. A branding strategy will be developed by the end of February 2005
2.1.5	Finalize Enterprise Development Bill to provide a framework for the development, adjudication and streamlined extension of incentives to all enterprises in a transparent manner	dti		The research phase of the project has been completed. The draft bill is being finalised after which the policy objectives informing the Bill will be submitted to the Portfolio Committee on Trade and Industry in November 2004
3.00	LOWER COST STRUCTURE IN THE ECONOMY AND ENHANCED LEVELS OF COMPETITION			
3.01	Submit to Cabinet a comprehensive logistical strategy	DOT, DPE, dti	Nov-04	Progressing
3.02	Submit to Cabinet a discussion paper on administered prices, policy to be made public in October	NT, DPE	Jun-04; Oct-04	Report on State Owned Enterprises prices/rates submitted August 2004
3.03	Investigate the impact of import parity pricing and general pricing on the development of downstream sectors, with a focus on labour intensive sectors	dti	Nov-04	Extensive research has been conducted in relation to pricing in the steel sector. dti is developing a general framework for dealing with import parity pricing in other key sectors
3.04	Table progress report on Second National Operator in Cabinet in next three months and finalise urgently	DoC	Aug-04 a.s.a.p	Recommendation expected by September 2004
3.05	Accelerate the finalisation of the National Ports Authority Bill	DOT, DPE	a.s.a.p	Refer to 2.09

3.06	Finalise institutional framework to manage the national water infrastructure within six months	DWAF, GDC	Nov-04	Progress on schedule. Draft policy distributed internally in August 2004
3.1	CONTINUE TO WORK TO REDUCE THE COST OF DOING BUSINESS IN OUR COUNTRY			
3.1.1	First ship dock at Coega/Ngqura	dti	Sep-05	The first ship will be ready to dock at Coega in October 2005
3.1.2	Spoornet increase freight capacity by 30% over 5 years	DOT, DPE	2009	Progressing
3.1.3	220 million investment from the Rail Commuter Corporation for commuter transport and safety	DOT	Dec-04	Progressing
3.1.4	Registering King Shaka International Airport as Public Private Partnerships	NT, DOT	a.s.a.p	New vehicle terminal opened in August 2004 for Durban Harbour
3.1.5	First Regional Electricity Distributor to operate	DME	Jun-05	Progressing
3.1.6	All Regional Electricity Distributors operational	DME	Jan-07	Progressing
3.1.7	A tender for the provisioning of new generating capacity to provide for the growing energy needs from 2008, will be issued publicly in December and should be awarded during the first half of 2005	DME	Dec-04; Jun-05	Tender plans on track
3.1.8	Implement plans announced in the past concerning national transport logistic system	DOT	a.s.a.p	Progressing
3.1.9	Work with parliament to expedite the process of the restructuring of ports to bring in new investment and lower the cost of moving imports and exports	DOT	a.s.a.p	Refer to 2.09
4.00	MANUFACTURING AND SERVICES SECTORS THAT ARE GROWING AND CREATING JOBS, INCREASING VALUE-ADD, MEETING BASIC NEEDS, COMPETING GLOBALLY			
4.01	Enterprise Development Bill to extend enterprise support to new sectors to be submitted to Cabinet within next four months	dti	Sep-04	Refer to 2.1.5
4.02	Accelerate the development and implementation of support strategies for priority sectors	dti, NT, DEAT		Strategies for four priority sectors have been finalised
4.1	DO MORE TO IMPROVE OUR EXPORT PERFORMANCE, FOCUSING ON SERVICES AND MANUFACTURED GOODS			
4.1.1	Engage the export sectors to assist them to take full advantage of the possibilities we have to expand access to the EU and the US markets, as a result, respectively, of the SA-EU Trade and Development Agreement and AGOA	dti, NDA, DME	Ongoing	Agricultural trade forum has been established

4.1.2	Pay the necessary attention to the earliest possible conclusion of trade agreements with Mercosur, EFTA, the US, India and China	dti, DFA, Presidency		Progressing
5.00	MORE ENTERPRISES ESPECIALLY BLACK-AND WOMEN-OWNED AND MANAGED			
5.01	Finalise charters in strategic sectors and review sector BEE strategies	dti, NT, DOC, DME	Ongoing	Progressing
5.02	Establish BEE Advisory Council to advise on implementation of BEE strategy	dti, DEAT	a.s.a.p	Recommendations being finalised
5.03	National Empowerment Fund to announce/introduce new products financial and non-financial	dti	Aug-04	New products introduced in April 2004
5.04	Re-establish the Agricultural Credit Scheme(ACS) in NDA to provide capital for this sector, leaving the Land Bank to deal with established commercial sector. R1 billion is immediately available to start the ACS	NDA	Dec-04	Progressing
5.05	Accelerate sectoral initiatives including the comprehensive farmer support programmes and tourism enterprise programme	NDA, DEAT	Ongoing	CASP is underway with a R200m budget for 2004/05. TEP is underway with several achievements already
5.06	Project team comprised of NDA, DLA and DPLG to be established to coordinate land and agrarian reform	NDA, DLA, DPLG	Ongoing	No team established yet
5.07	Bill on cooperatives and implement cooperatives strategy	dti, NDA	Dec-04	The Cooperatives Bill and policy is ready for submission to Cabinet
5.08	Launch massive communication campaign to inform economic citizens in the second economy about opportunities and available support	GCIS, Economic Cluster	Ongoing	Booklet published in August 2004
5.1	PARTICULAR ATTENTION TO FURTHER GROWTH OF THE SMALL AND MEDIUM BUSINESS SECTOR			
5.1.1	Report to Cabinet on SMME support, incl. location of support, operational jurisdiction of Apex, better reporting requirements for companies, possibilities of a business register, a different tax regime aimed at Second Economy entrepreneurial capabilities	dti	Jun-04	The Apex Fund will be launched and operationalised by December 2004
5.1.2	Project team comprised of dti, DME, DPE, NT and DPLG to be established to coordinate support to small and micro enterprises	dti, DME, DPE, NT, DPLG	Ongoing	An inter-governmental task team is meeting in September 2004 to finalise coordination mechanisms
				Review of the Regulatory Framework Report and Recommendations will be

5.1.3	Review regulatory framework of SMME, to facilitate its growth and development.	dti	Sep-05	submitted to Cabinet by the end of September 2004. An inter-governmental project team has been set-up to address the issue of guidelines for regulatory impact assessments
5.1.4	Merge Ntsika and the National Manufacturing Advisory Centres	dti	Dec-04	The Single Enterprise Development Agency will be launched and operationalised by December 2004 as scheduled
5.1.5	Work with the financial institutions to implement provisions of the Financial Charter as it relates to SMME	dti, NT	a.s.a.p	Ongoing discussions by the SMME task team of the Financial Services Charter. A study has been commissioned to review amongst others, indemnity schemes and Quasi Equity Financing Schemes
5.1.6	Submit to parliament a bill on Cooperatives before the end of the present calendar year	NDA	Dec-04	Progressing
6.00	A LABOUR FORCE WITH THE SKILLS NEEDED BY THE ECONOMY			
6.01	Establishment of Skills Development Agency would reduce administrative burden on employers	DoL	Ongoing	21 Employment and Skills Development Lead Employer Agencies launched in May 2004. ESDAs to follow
6.02	Labour and Education to consult to market more aggressively learnership programme to recruit more school leavers and graduates	DoL, DoE	Ongoing	New modes of mutual support between education and training are being developed
6.03	Finalise Immigration regulations to recruit targeted scarce skills in the short term	DHA, DoL, dti	Aug-04	Bill tabled in Parliament June 2004
6.04	Identify and remove barriers that prevent employers from taking on more learners	DoL		Progressing
6.05	Adequate funding for technical colleges and align courses with economy needs	DoL, DoE	Apr-05	Discussions on funding continuing
6.1	SPEED UP THE PROCESS OF SKILLS DEVELOPMENT, FOCUSING ON SHORTFALLS THAT WE HAVE ALREADY IDENTIFIED			
6.1.1	Engage all SETAs to increase uptake of learners beyond the 64000 since Growth and Development Summit and improve the focus on skills in short supply.	DoL	Dec-04	Refer to 6.04
6.1.2	Establish register of all graduates	DoE, NYC	Dec-04	Progressing

6.1.3	Ongoing review of educational curriculum relevance to the needs of the economy and cultivating and entrepreneurial culture	DoL, DoE, dti, NT, Presidency	Ongoing	SETA-FET partnerships planned. 1000 entrepreneur learnerships in 2005, with more to follow
6.1.4	Departmental representation on SETA's be kept at senior staff level	DoL	Ongoing	Decisions on poorly performing SETAs in August 2004
6.1.5	Cluster must consider the issue of migrant labour and submit a report on the way forward	Economic cluster	Ongoing	Task team is being established
7.00	INCREASED R&D SPENDING AND THE DIFFUSION OF NEW TECHNOLOGIES			
7.01	Detailed roadmap on system governance back to Cabinet in June 2004	DST	Jun-04	Roadmap submitted in July 04. CSIR to transfer to dti by March 2005
7.02	Increase public sector R&D investment and expand incentives (not necessarily financial) available to the private sector to do the same, in order to meet international benchmarks and align focal areas with national development goals	DST	Ongoing	Progressing
7.03	Development of our region as a global hub for astronomy and space science and technology	DST	Ongoing	Southern Africa Large Telescope (SALT) to be completed December 2004. Square Kilometer Array (SKA)bid to be submitted
7.04	Continue to work on the diffusion of new technologies across the economy	DST	Ongoing	Need clear target for NTTS
8.00	MORE EQUITABLE GEOGRAPHIC SPREAD OF ECONOMIC ACTIVITY			
8.01	Develop a comprehensive economic map of South Africa	dti, Presidency	Ongoing	A sample Geographic Information System (GIS) that maps the spread of economic activities and physical infrastructure across the country has been developed. A GIS-based Decision Support System is in its planning stage
8.02	Develop a strategy to promote more equitable geographic spread of economic activity, and develop appropriate support mechanisms to implement the strategy	dti, Presidency, DPLG, NT	Ongoing	Research on key drivers of spatial development and the review and impact of government initiatives on promoting the spread of economic activities will inform the draft strategy that will be completed by the end of the financial year

8.03	Resolve political blockages on some Spatial Development Initiatives	dti, DEAT	Ongoing	An integrated business plan for the Mtwara Development Corridor SDI has been finalised.
8.04	Align Integrated Development Plans (IDPs), provincial and national strategies around priority spatial interventions, National Spatial development Perspective	Presidency, DPLG, NT	Dec-04	A business plan has been prepared and consultative process has been started
8.05	Develop a logistics corridor strategy	DOT, DTI, DPE		Draft strategy prepared July 2004
8.1	CROSS-CUTTING PRIORITIES			
8.1.1	Preparations for 2010 Soccer World Cup	DSR; Presidency, DPW, NT, DOT, DEAT	Ongoing	Meetings held with FIFA and proposals on structures being finalised
SECOND ECONOMY				
9.00	DEVELOP AN INTEGRATED CLUSTER STRATEGY TO INTERVENE IN THE SECOND ECONOMY INCORPORATING CURRENTLY UNCOORDINATED EXISTING INITIATIVES INCLUDING THE FOLLOWING			
9.01	Launch Expanded Public Works Programme in all provinces concentrating on the 21 urban and rural nodes	DPW, DPLG, DSD, DoH, DEAT	Sep-04	Provincial launches on track. All provinces will be running EPWP by the end of September 2004
9.02	Finish Financing Protocol for the Urban Renewal and Rural Development Nodes	DPLG, NT, local & prov. Govt	Jul-04	Proposals to be submitted to Cabinet soon
9.03	Operational APEX Fund	dti, Presidency	Dec-04	The Apex Fund is incubated at Khula to fast track the launch and implementation of the fund by December 2004
9.04	Implement Land Reform for Agricultural Development process and Comprehensive Agricultural Support Programme	NDA, DLA	Ongoing	Refer to 5.05
9.05	Publish AgriBEE for public comment	NDA	Jul-04	Draft published July 2004.
9.06	Strategy for financial and non-financial support to co-operative enterprises	dti	By December 2004	Proposals for new incentives and other funding support for Cooperative including a Cooperatives Development Fund have been developed
9.07	Expand Adult Basic Education and Training and align with Expanded Public Works Programme	DoE, DPW, DoL	a.s.a.p	Target 633 453 by March 2005.
9.08	Community Development Workers deployed in 21 urban and rural nodes	DPSA, DPLG, SAMDI	By December 2004	Training underway and discussing funding issues

9.09	ICT introduced in nodes for governance and development purposes	DPSA	a.s.a.p	Batho Pele Gateway launched early August 2004.
9.10	Implementation of Municipal Infrastructure Grant	DPLG, NT	Ongoing	MIG launched August 2004
9.11	Implementation of broad based BEE strategy	dti, DPLG, NT	a.s.a.p	Refer to 5.08
9.12	Launch mass communication campaign to inform economic citizens in the second economy about opportunities and available support	GCIS, Economic Cluster	Ongoing	Refer to 8.02
9.13	Develop strategy to promote equitable geographic spread of economic activity	dti, DPLG, Presidency	Ongoing	Research in this area is underway
9.14	Continue Spatial Development Initiatives	dti	Ongoing	Refer to 8.01
9.15	National and Household food security	NDA, DSD, DEAT	Ongoing	Presentation to the Commercial Agriculture Working Group in October 2004.
9.16	Job opportunities along the entire agricultural value chain	NDA	Ongoing	Refer to 9.15
9.17	Increased income from agricultural activities	NDA		Refer to 5.04
9.18	Increase support to agriculture in communal areas and other small scale agriculture, drawing on resources of ACS	NDA	Ongoing	Implementation plan to Cabinet in October 2004.
9.19	Approval of Communal Land Rights Bill will improve the possibilities for better economic utilisation of communal land	DLA, NDA	Ongoing	New research strategies being implemented.
9.20	StatsSA and relevant govt agencies to immediately start research on economic activities in Second Economy communities while implementing Cabinet decision on a comprehensive household survey and allocation of addresses to all households -	StatsSA	Before 2006 if possible	Several research programmes being planned
				Last updated: 2004 August 24



Government's Programme of Action

Government and Administration Cluster



Actions		Departments	Timeframe	Progress
1.00	ADMINISTRATIVE PRACTICES FOR DEVELOPMENTAL STATE			
1.01	Batho Pele change management campaign immediately accelerated, injecting energy of election campaign into the public service	DPSA	Ongoing	Roll-out in Eastern Cape ongoing and overall plan adopted by Cabinet.
1.02	Promote common understanding across all sectors of country's development vision	DPLG, Presidency, GCIS, NT	Ongoing	Liaison with social partners being intensified
1.03	Compulsory induction/orientation of public servants (Batho Pele, Constitution, etc)	SAMDI, DPSA	Ongoing	Draft handbook and CD developed. Pilot completed by DPSA
1.04	Batho Pele requirements in performance agreements in terms of belief set "we belong, we care, we serve"	DPSA, SAMDI	Ongoing	Will be dealt with as part of simplifying the Performance Management and Development System (PMDS) and the review of Senior Management System (SMS)
1.05	Develop accountability framework for public servants - to the people	DPSA, OPSC	Ongoing	Part of Batho Pele campaign with focus on citizen forums
1.06	Develop Imbizo, Letsema and Community Development Workers as innovative instruments	GCIS, Presidency	Ongoing	Preparations are in hand for Imbizo Focus Week in September and Presidential limbizo
1.06.1	Increase Community Development Worker intake from current 491 to 1236 covering 200 municipalities	DPSA , SAMDI, DPLG	Mar-05	Training is progressing and funds to be secured by LGWSETA
1.06.2	Deal urgently with challenges re: funding; learnership and institutional model for Community Development Workers	DPSA, SAMDI	Jul-04	High level meeting have been convened between DPSA and LGWSETA
1.06.3	Further refine the Imbizo programme of direct interaction between the government and the people, drawing on our experience over the last 5 years	GCIS, Presidency	Ongoing	Implementing structures in all spheres are being briefed to build in door-to-door interaction
1.07	Popular community participation deepened	DPLG		Progressing
1.07.1	Participation and shared responsibility in implementation	DPLG		Progressing
	Develop and implement measures to enhance			

1.07.2	participation of civil society structures	DPLG, DPSA	Ongoing	Progressing
1.07.3	Government-wide policy guidelines on participation and consultation	DPLG, DPSA		Work to commence soon
1.07.4	Community monitoring and evaluation	DPLG, Presidency, DPSA	Ongoing	Progressing, including programme of action on website
1.07.5	Immediate discussions with provincial and local govt on feasibility of institutionalised co-operation with civil society similar to national Presidential Working Groups	DPLG, Presidency	Ongoing	Work to commence soon
1.07.6	Assist local government to ensure that the system of Ward Committees functions as visualised in national legislation	DPLG	Ongoing	Work is ongoing
1.07.7	National departments will liaise with the National Development Agency to improve their cooperation especially with developmental non-governmental and community-based organisations	DSD	Ongoing	Progressing
1.08	Ensure the proper functioning of the public sector SETA to address the challenge of building a public service that has the requisite skills and motivation to meet the developmental challenges of our democratic state	DPSA, DoL, SAMDI	Ongoing	Embarked on a project to enroll 4197 learners in public service
2.00	HUMAN RESOURCES FOCUS		Ongoing	
2.01	Strengthen HR Planning function	DPSA, SAMDI	Ongoing	Progressing
2.02	Strengthen HR function with view to retention and capacity building, in context of labour market, changing skills requirements and contribution of higher education institutions	DPSA, SAMDI	Ongoing	Draft information guide on retention developed
2.03	Aggressive public sector HR development campaign	DPSA, SAMDI	Ongoing	SAMDI adopted and implemented a strategy of servicing departments as partners rather than clients
2.04	Strengthen DPSA capacity to strengthen implementation of decentralised HR policies	DPSA	Ongoing	DPSA undergoing restructuring
2.05	Improve quality of work experience	DPSA	Ongoing	Progressing
2.05.1	Improve the physical work environment	DPW, DPSA	Ongoing	A Service Delivery Improvement Programme for each national department/institution is being compiled
2.05.2	Simplify performance management system for lower levels	DPSA	Ongoing	Integrated Performance Management & Development System (IPMDS) has been issued
2.05.3	Attend to conditions of service of professionals to attract and retain them in the	DPSA	Ongoing	Progressing

	public service			
3.00	BETTER GOVERNANCE, LEADERSHIP AND MANAGEMENT			
3.01	Relationship between Executive and Head of Department (HOD)	OPSC, DPISA	Ongoing	A task team is being established
3.01.1	Role clarification and distinction between Executive and HOD	OPSC, DPISA		A task team is being established
3.01.2	Strengthen support capacity for Members of the Executive	OPSC, DPISA, SAMDI		A task team is being established
3.01.3	Provide explicit accountability framework	OPSC		Refer to 1.05
3.02	Management capacity	DPISA, OPSC, SAMDI	Ongoing	Progressing
3.02.1	Implement all delegations across all spheres in the immediate term	DPLG		Progressing
3.02.2	Ensure regulatory flexibility - intensify programme to reduce red tape in the public service	DPISA		Progressing
3.02.3	Review Public Service Act and Public Finance Management Act in the medium term	DPISA, NT		Proposals on amendments to the Public Service Act and PFMA have been drafted
3.03	Review the Senior Management Service	DPISA	Ongoing	Work in process
3.03.1	Appoint to the Service rather than a post	DPISA		
3.03.2	Facilitate mobility and expert intervention capacity, domestic and regional	DHA		
3.03.3	Consider formal (competitive) entrance exams	DPISA		Pilot on competency assessment is underway in Gauteng, Eastern Cape and the Department of Land Affairs
3.04	Significantly strengthen middle management capacity	DPISA	Ongoing	A competency profile has been developed for middle managers and an implementation plan for capacity building has been developed
4.00	MACRO-ORGANISATION OF THE STATE			
4.01	Exploit synergies in the structural landscape and create more coherence for greater impact	DPISA, DPLG		Work in public entities, single public service and IGR (4.02) address this initiative
4.02	Finalise the framework for intergovernmental relations with respect to assignment of roles and functions - passing the Intergovernmental Framework Relations Bill this year	DPLG, Presidency	Dec-04	Draft Bill produced, discussed in an Extended Cabinet Workshop on the 25th June 2004, and undergoing further revision

4.03	Review of Public Entities and SOE's, with report, including recommendations on legislative changes, completed by July, focusing on the following wrt PE's: classification framework; different corporate forms; corporate governance and HRMs	DPSA, NT, DPE	Jul-04	DPSA/NT management sign-off done end of July 2004
4.04	Integrate initiatives for accelerated service delivery, e.g. Gateway; e-governance	DPSA	Ongoing	Progressing
4.04.1	Launch the Batho Pele Gateway Portal, which will provide streamlined government services on-line, including through public information terminals in Post Offices and Multi-Purpose Community Centres, within two months	DPSA, GCIS	Aug-04	Batho Pele Gateway portal established on www.gov.za: Gateway phase 1 launched early August 2004
4.04.2	Build 60 Multi Purpose Community Centres (MPCCs) and finalise plans to have at least one of these in each of our 284 municipal areas	GCIS	Dec-04	57 of 60 MPCCs are currently operational. Development of Second Generation Business Plan and Strategy in progress
4.05	Create a unified public service dispensation for the public service and local government	DPSA, DPLG	Ongoing	Framework on assignment of powers and functions has been developed. Work is in process on the transformation of local government looking at conditions of service, pension funds and reduction of medical aids
4.06	Work with relevant provincial governments to expedite the passage of provincial legislation regarding the place and role of the system of traditional government	DPLG	Ongoing	Provinces currently drafting their legislation.
5.00	POLICY IMPLEMENTATION FOCUS			
5.01	Policy reviews of most important transformation policies, focusing on development impact; impact on vulnerable groups; and implementation feasibility	DPSA, Presidency	Ongoing	Discussions with all relevant stakeholders to commence soon
5.02	Better informed on resource implications of proposed policies prior to Cabinet decisions	Presidency, NT	Ongoing	Draft implementation plan in place
5.03	Improve system of regular cluster reports to Cabinet	Presidency, Clusters	Ongoing	System approved by Cabinet on 23 June 2004
5.04	Guidelines for improved policy-making and implementation	Presidency, NT, DPSA, DPLG	Ongoing	Guidelines are being developed. Consultation process will follow
5.05	Create high-level expertise to assist with implementation, including macro-policy management function with capacity for implementation, planning, sequencing and removal of service delivery blockages	DPSA	Ongoing	Programme plan has been developed and consultations with stakeholders is underway
5.06	Programme of engagement for Local Government - Project Consolidate	DPLG	Ongoing	Progressing
5.06.01	Public participation, Ward Committees and	DPLG, DPSC		Refer to 1.06.2

	Community Development Workers			
5.06.02	Human relations and electoral administration	DPLG		Progressing
5.06.03	Indigent policy, free basic services, billing systems and municipal debt	DPLG		Draft indigent policy will be tabled at Cluster level by October 2004
5.06.04	Expanded Public Works Programme, Municipal Infrastructure Grant and Local Economic Development	DPW, DPLG , NT	Ongoing	Conducted one national MIG workshop and nine provincial workshops. Established the Provincial Municipal Infrastructure Task Team in all provinces.
5.06.05	Anti-Corruption	DPSA, SAPS	Ongoing	Local Government Anti-corruption strategy is being rolled-out to municipalities. National Anti-Corruption Summit by year-end.
5.06.06	Specific interventions arising from Section 139 of the Constitution, rural and urban nodes	DPLG		Assessing lessons of actual interventions under Section 139
5.06.07	Performance management, service delivery indicators and communication	DPLG, OPSC, Presidency, GCIS	Ongoing	Monitoring and evaluation framework to be operationalised
5.06.08	Local Government will invest R38 billion in infrastructure over the Medium Term Expenditure Framework period	DPLG, NT	Mar-07	MIG was launched in August 2004
5.06.09	Major review of the local government equitable share allocation and formula, to ensure that municipalities with low fiscal capacity are adequately resourced, and empowered to collect their own revenues.	NT, DPLG	Dec-04	Work in process. To be reported upon by end of the year
5.06.10	Review municipal capacity for credit control and implementing policies that alleviate the plight of the indigent	DPLG	Dec-04	Draft indigent policy working document will be tabled to the Cluster in September 2004
5.07	Refine the delivery orientation of local government	DPLG	Ongoing	Work is ongoing as part of project consolidate
5.07.1	Identify and implement action areas requiring immediate and ongoing support to Local Government by National and Provincial spheres	DPLG, Presidency		Work is ongoing. Consultative processes are underway with all Provinces
5.07.2	Focus on forging a common vision with key service delivery departments regarding the role of local government	DPLG, Presidency		Discussions to commence soon
5.07.3	Undertake systematic monitoring and evaluation of this programme through structured reports to Cabinet and PCC twice a year	DPLG, OPSC, Presidency		A report was presented at the Presidential Coordinating Council on the 16 July 2004
5.07.4	Establish trouble-shooting capacity to identify and remove bottlenecks inhibiting acceleration	DPLG,		Progressing as part of

	of service delivery and local government transformation			Project Consolidate
5.07.5	More focused and targeted support to areas and communities neglected by apartheid government	DPLG		Progressing as part of Project Consolidate
5.07.6	Engage and interact directly with municipalities, communities and key stakeholders	DPLG		Work in progress. DPLG is conducting sessions with Provinces and Local Government
5.07.7	Work intensively with Offices of Premiers for them to assume greater profile in local government transformation	DPLG		Consultation with all provinces has been finalised
5.07.8	Work closely with provinces in finalizing and harmonizing Provincial Growth and Development Strategies and Integrated Development Plans (IDPs) and the National Spatial Development Perspective	Presidency, DPLG, NT	Dec-04	A business plan has been prepared and consultative process has been started
5.07.9	Closer attention to policy matters needing refinement and clarification	Presidency		Ongoing
6.00	EVIDENCE-BASED DECISION-MAKING			
6.01	Create strong information base for good governance and service the developmental state	Stats SA, Presidency		Monitoring and Evaluation framework drafted and introduced to G&A cluster.
6.02	Create government-wide M&E framework to track impact of government programmes against goals and effectiveness and efficiency of service delivery outputs	Presidency, OPSC, NT, DPSA, DPLG		M&E framework approved by Cabinet in August 2004
6.03	Urgently improving our knowledge of what goes on in service delivery institutions (schools, clinics, etc)	Stats SA, Presidency		Supporting data collection in institutions and through statistical capacity building in selected departments
6.04	Establish Service Delivery Co-ordination Forums (complementing Project Consolidate)	DPLG, DPSA, GCIS		Forums still to be established as part of Project Consolidate
6.04.1	Premiers Offices to convene district managers in Education, Social Development, Health, Area Commissioner, etc	DPLG, Presidency, DPSA, DoH, DoE		Work to commence soon, linked to service delivery forums
6.04.2	Identify areas where intervention is needed and deploy officials from elsewhere in government for days or months as needed	DPSA,		Framework for interventions drafted in preparations for future interventions e.g. officials have been deployed from DOE to Eastern Cape as part of learnings from the EC interventions
6.04.3	Focus on basics like record-keeping and discipline	DPSA		Handbook for record-keeping developed
6.05	Operationalise the early warning system across	DPSA, GCIS, NT,		Early Warning System document has been

	entire system of service delivery	Presidency		developed
6.06	Provide support in response to early warning system through a well-resourced rapid response capability to address service delivery backlogs	DPLG, Presidency, NT, GCIS		Work to commence soon
6.06.1	Refine the system of M&E to improve the performance of our system of governance and the quality of our outputs, providing an early warning system and a mechanism to respond speedily to problems when they arise.	Presidency, DPSA, DPLG, NT		Work to commence to conduct a comprehensive review of existing systems.
7.00	RESPONDING TO THE CHALLENGES OF THE SECOND ECONOMY			
7.01	Launch the Expanded Public Works Programme in all provinces by beginning of September, concentrating on the 21 urban and rural nodes already identified in terms of our Urban Renewal and Integrated and Sustainable Rural Development Programmes	DPW, DPLG		A strategy for the launch of the Project in each province has been developed. Refer to 5.3.4
7.02	A Financing Protocol relating to the Urban Renewal and Rural Development Programmes will be finalised within two months, to improve effective and co-ordinated financing of these Programmes by the three spheres of government and different departments	DPLG, NT	Aug-04	The draft financing protocol has been developed by DPLG
7.03	DPSA, DPLG and Communications will work to ensure that modern ICTs are introduced in the development nodes as quickly as possible, to assist in all their developmental and governance efforts	DOC, DPLG, DPSA,		
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International Relations, Peace & Security Cluster



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Actions		Departments	Timeframe	Progress
1.00	CONSOLIDATION OF THE AFRICAN AGENDA			
1.01	Strengthen the AU and SADC	DFA, dti, all other departments		Government will second officials as requested to the AU and SADC.
1.01.01	Working in SADC rationalisation of Regional Economic Communities; institutional reform; fulfillment of the Regional Indicative Strategic Development Plan preparing for SA to be Chair of the SADC Organ on Politics, Defence & Security Cooperation	dti, DFA, DO, all depts.		Need for regional dialogue on rationalising RECs. Government departments need to actively integrate RISDP into policies. SA chairs Organ.
1.01.02	Support AU and AU Commission	DFA, all departments		Government has contributed to drafting of the Vision of the AU and Mission of the Commission as well as the Strategic Framework of the Commission
1.01.03	Operationalise the Pan-African Parliament	DFA, Parliament		The PAP was successfully launched on the 18 March 2004 and South Africa will host this Organ. The next PAP session is in September 2004
1.01.04	Operationalise the Peace and Security Council	DFA, DOD		The PSC was successfully launched and South Africa elected to serve a three year term.
1.01.05	Early Warning Systems in AU and SADC to be developed and linked	NICOC, DFA, DOD, SANDF	2008	Work in progress
1.01.06	Continue work of Sirte Summit on Common African Defence and Security Policy	DOD, DFA, SANDF		Alignment of AU, SADC and Government policies with Sirte Declaration is in progress
1.01.07	Operationalise the African Standby-by Force	DOD, SANDF		The target is to have it fully operational within 10 years
	SACU - work for long-term success of			

1.01.08	SACU: concluding SACU-US FTA and encouraging all SACU member states to ratify the SA-EU TDCA	dti, NDA		SACU-US negotiations are ongoing.
1.01.09	Finalise and implement Secondment policy for SA officials	DFA, DPSA		Secondment policy for SA officials in International bodies being finalised
1.01.10	Create budget line to support SA involvement in targeted areas in AU and SADC	NT, DFA		Consultations underway
1.02	Economic Integration on the basis of Regional Economic Communities (RECs)	DFA, dti, relevant departments		The SADC REC is moving towards better economic integration.
1.02.1	Restructuring of SADC, particularly institutional and managerial reform, is critical for further success in integration	DFA , SAMDI		Extensive work done on the restructuring and reform of SADC, resulting in the RISDP. Implementation is continuing
1.03	Ensure peace and stability on the continent	DFA, Presidency, DOD, SANDF, NICOC		Government continues its mediation efforts and is contributing to peace support operations. Government involved in discussions on other conflicts on the continent
1.03.1	Consolidate peace initiatives in Burundi, DRC, Comoros and Sudan	DFA, Presidency, DOD, SANDF, NICOC		Government mediating between groups in Burundi to resolve outstanding issues in preparations for 2004 elections, continues to work in DRC and contributes to resolution of Darfur crisis and peace process in Sudan
1.03.2	Pay particular attention to Chad, Equatorial Guinea, CAR, Zimbabwe, Swaziland, Ethiopia-Eritrea dispute	DFA, Presidency		Government continues to monitor developments between Ethiopia and Eritrea, encourage dialogue between parties in Zimbabwe, and monitoring humanitarian needs in Chad. Swaziland requires ongoing engagements and support for democratisation processes
1.03.3	Monitor developments in Liberia, Sao Tome & Principe, Cote d'Ivoire, Saharawi and Sierra Leone	DFA, Presidency, NICOC		Government has participated in discussions on progress and challenges in Liberia and Cote D'Ivoire. Developments in Saharawi, Sierra Leone and Sao Tome & Principe continue

				to be monitored
1.04	Strengthen AU-EU cooperation	DFA		SA delegation attended ACP Summit in Maputo in June 2004. Efforts are underway to revive the Cairo Plan of Action in support of NEPAD
1.05	Promote Asia-Africa cooperation	DFA		Government continues to actively support closer cooperation and collaboration, including hosting Afro Asian Sub Regional Organization Conference. Follow-up from such processes as TICAD and the China-Africa Forum
1.06	Strengthen bilateral relations	DFA, all departments		Government continues to strengthen bilateral relations through binational commissions and joint ministerial commissions
1.06.1	Realise Cabinet Lekgotla 2002 decision recommending SA representation in all African countries in five years	DFA, NT	2007	New missions being opened and pace dictated by budget constraints
1.06.2	Strengthen transport connections with the continent	DOT, DFA, dti, DPE		NEPAD to prioritise transport corridors for implementation during the next two years
1.06.3	Promote Africa's contribution to tourism	DEAT, DFA		The NEPAD Tourism Action Plan was adopted by the July AU Summit in Addis Ababa
1.06.4	Decision to separate Africa multilateral from Africa bilateral to give focus	DFA		Decision being implemented
1.07	Strengthen relations with the Diaspora	DFA, Presidency		Plans underway for engagement with the Diaspora through the Caribbean Conference on the Diaspora scheduled for October 2004.
1.07.1	Promote SA role in support of Haiti	DFA, Presidency		Government is hosting former President Aristide, and supporting dialogue on the way forward for Haiti
1.08	Sustainable development and poverty alleviation through NEPAD	DFA, all departments		Various Government departments are closely involved in the development and implementation of the

				Nepad priority programmes
1.08.1	Continue building capacity and political support for implementation of NEPAD programmes	DFA, SAMDI, all departments		NEPAD Secretariat continuing to promote programmes in all bilateral and multilateral engagements
1.08.2	Facilitate implementation of five priority areas (infrastructure, agriculture, ICT, health and human resources)	DFA, SAMDI, relevant depts		Various Government departments are closely involved in the development and implementation of the NEPAD priority programmes
1.08.3	Support development of a NEPAD Tourism Action Plan and support existing sectoral plans (e.g. Agriculture, Science and Technology, Health)	DEAT, Relevant departments		Refer to 1.06.3
1.08.4	Ensure member states support the establishment of a strong NEPAD co-ordination capacity in the SADC Secretariat	DFA		Not yet addressed
1.08.5	Strengthen SA's NEPAD co-ordination	dti, DFA, Presidency	Ongoing	Additional capacity in dti, DFA and Presidency being addressed.
1.08.6	Prepare SA for African Peer Review Mechanism process scheduled for 1st quarter of 2005	DPSA, Presidency, DFA	Dec-04	Preparations underway through The Presidency and the DPSA.
2.00	GLOBAL GOVERNANCE: POLITICAL AND SECURITY			
2.01	UN reform	DFA		Government awaits the recommendations of the UN Panel on the UN Reform. South Africa is holding informal discussions on UN Security Council
2.02	Socio-economic development	Relevant departments		
2.02.1	Restart Doha	dti		The July meeting of the WTO in Geneva agreed on a framework agreement to take the Doha negotiations forward.
2.02.2	Prepare for UNCTAD XI	dti, DFA, Presidency, NDA,		South Africa participated significantly in the UNCTAD XI through several written and oral interventions
2.03	Security	DFA, DOD, SANDF, SAPS		

2.03.1	UN Panel on Threats, Challenges and Change	DFA, DOD, SANDF		South Africa supports the work of the UN panel and awaits the final report
2.04	Implementation of outcomes of international conferences	All departments		South Africa continues to implement the outcomes of major international conferences through the development of strategies and effective operationalisation of protocols
2.05	Terrorism	DFA, DOD, SAPS		South Africa has ratified and acceded to 9 out of 12 UN conventions and protocols.
2.06	Weapons of mass destruction	DFA, DOD		Government is working on establishing inter-departmental committee to facilitate interaction with the UN Security Council Counter-proliferation Committee and the compilation of national reports on implementing UNSC resolution 1450
2.07	Post-war Iraq	DFA, Presidency, relevant depts.		Government continues to monitor political and economic developments in Iraq and supports a multilateral approach to reconstruction, and greater UN involvement
2.08	Prepare for Nuclear Non-Proliferation Treaty Review Conference in 2005	DFA, dti	2005	Preparations are underway
2.09	Middle East peace process	DFA, Presidency		South Africa hosted the UN Conference in support of the Inalienable Rights of the Palestinians, and continues to organise dialogue sessions with all stakeholders
2.10	Organised crime	SAPS, DJCD, DSO		National and regional strategies are being developed and implemented to effectively address drug, people & vehicle smuggling and money laundering
3.00	GLOBAL GOVERNANCE: SOCIO-ECONOMIC			
				South Africa together with

3.01	Economic and trade issues	dti, DFA, NT		its SACU partners are negotiating a range of bilateral free trade agreements with strategic partners as well as supporting a strong and effective rule-based multilateral trading regime
3.02	Implement outcomes of major international conferences	All departments		Refer to 2.04
3.03	North-South Dialogue	DFA		Government attended the G8 meeting in the US, and Finance Minister is a member of the UK's Commission for Africa
4.00	SOUTH-SOUTH COOPERATION			Government continues to actively support the IBSA trilateral co-operation agenda. South Africa hosted the NAM meeting in mid-August
4.01	SA to host Afro-Asian Sub-Regional Organisations Conference (AASROC) Ministerial meeting in August 2005	DFA	2005	Successfully hosted AASROC
4.02	Participation in Bandung Summit in 2005	DFA	2005	South Africa is preparing to participate in Bandung
4.03	SA to host Non Aligned Movement	DFA	Aug-04	Successfully hosted NAM meeting in mid-August 2004
4.04	India Brazil South Africa (IBSA) - SA to host next Trilateral Commission in 1st quarter of 2005; looking at implication of engagement between IBSA and other countries; strengthening ties with Caribbean	DFA, dti, NT, DOD	2005	Preparations are underway, and developing a strategy on engaging business and civil society in the IBSA process
5.00	POLITICAL AND ECONOMIC RELATIONS			
5.01	Strengthen relations with industrialised countries	DFA, all departments		South Africa continues to hold discussions with the industrialised countries on strengthening and enhancing bilateral cooperation
5.01.1	Report to Cabinet assessing implications of EU expansion for South Africa, taking opportunity of 5 year review of TDCA to shape our engagement with the EU. President's address to European Parliament in November an opportunity to project the partnership	DFA, dti, IRPS Economic Depts	Nov-04	Consultations with other departments progressing in preparation for a review of SA-EU TDCA
6.00	CROSS-CUTTING PRIORITIES			

6.01	Consolidate SA's successful bid for the 2010 World Cup	DSR, relevant department		Work is ongoing
6.02	Implement the international programme for the 10-year celebrations	Presidency, DFA		SA Missions are hosting variety of ten year celebrations.
6.03	Support the bid for the Square Kilometer Array	DST, dti		Bid support has been intensified
6.04	Department of Foreign Affairs and International Marketing Council to work much more closely in enhancing capacity of missions to project SA accurately and positively	DFA, GCIS	Ongoing	Missions are creating platforms for investment conferences to be attended by IMC and prominent SA personalities for accurate and positive projection of SA
6.05	Focus on Department of Foreign Affairs Human Resource Development, with strategy including repositioning of our Diplomatic Training Facility	DFA, NT		Progressing
6.06	Better co-ordination of Cluster programmes and responsibilities	DFA, SANDF (co-chairs)		Cluster-Co-Chairs and SubCommittee Convenors have agreed to meet more regularly
6.07	Bid for hosting the Pan-African Parliament	DFA, Parliament, NT		Bid successful
6.08	Finalise immigration regulations and attend to issue of immigration in the continent	DHA, DFA		Amendment to Act tabled in Parliament
6.09	Rekindle solidarity movement abroad, building on 10th anniversary celebrations and promoting engagement with reconstruction	DFA, Presidency, IMC		SA Missions engaged in outreach activities with civil society
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Government's Programme of Action

Justice, Crime Prevention & Security Cluster



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Actions		Departments	Timeframe	Progress
1.00	REDUCING LEVELS OF CRIME			
1.01	Contact crimes reduced by 7-10% per annum, with a major role for Social Crime Prevention	SAPS, DSD, DCS, DOJ	7-10% reduction per annum	Ongoing with progress registered
1.02	Social Crime Prevention	SAPS, DSD, DCS, DOJ, Social and Economic Clusters		Consultations between clusters still to be held
1.03	Profiling of Contact Crime Areas and using profiles of 63 top areas to develop action plans in cooperation with various role players to address causes of crime by means of social crime prevention	SAPS, DSD, DPLG, Social and Economic Clusters	Dec-04	Profiling has been completed
1.03.1	Enriching information in cooperation with HSRC and Statistics SA	SAPS	Ongoing	Socio-economic profiles have been completed
1.03.2	Planning Sessions May-June 2004 with relevant Provincial Government Departments and local authorities followed by Inter-Cluster planned meetings to finalise profiles and action plans	JCPS	Jun-04	Meetings are underway
1.03.3	Presentation of plans for approval to various Cabinet Committees, Cabinet, MinComs and President's Coordinating Council	JCPS	Ongoing	As and when need arises
1.04	Firearms, Drugs and Substance Abuse - attention to factors contributing to high levels of these crimes	SAPS, DSD, DOE, Social Cluster	Ongoing	Meetings are planned between Social, Economic and Security clusters to discuss these issues
1.05	Investigation and Prosecution - improving quality and turn around time	IJS, SAPS, DOJ, NPA		Ongoing improvements
1.06	Set up Special Joint Teams to target and focus on serious crime with an immediate objective of apprehending the top 200 criminals in the country, using all legal instruments to bring them to justice	SAPS, NIA, DSO, DOJ, FIC	Aug-04	Teams for tracing suspects have been established and some operations around tracing have started

2.00	ORGANISED CRIME SYNDICATES			
2.01	Co-ordinating role players and greater use of information from the Financial Intelligence Centre and National Communication Centre	NICOC, NIA, SAPS, DSO, FI	Ongoing , Aug-04	Operational measures to be implemented by organised crime task teams are about to be finalised.
2.02	Southern Africa and Africa - better co-ordination and development of mutually beneficial activities, systems and processes	SAPS, NICOC, NIA ,DHA	Ongoing	Progressing
2.03	High level priority crimes - special attention over next 5 years to high level priority crimes and syndicates involved	SAPS, DSO, NICOC, NIA, FIC	2009	88 Organised crime syndicates have been neutralised between January and June 2004. Roll out of the Specialised Commercial Crime Courts to be established in PE, Cape Town and Durban this year.
2.04	Corruption - special attention as part of the organised crime priority	DSO, DCS, DOJ, DHA, SAPS		Progressing
3.00	IMPROVING EFFECTIVENESS OF THE CRIMINAL JUSTICE SYSTEM			
3.01	Review of the Criminal Justice System to be completed within next 18 months	Justice	Nov 05	Terms of Reference for the review have been finalised. The memorandum outlining the proposals being processed for submission to Cabinet
3.01.1	Proposed that a Commission be established with broad terms of reference to conduct a review to further enhance the functioning of the CJS, building on progress made towards modernisation and integration	Justice		Ref 3.01.1
3.02	Reducing backlogs pending trial and improving conviction rates, with particular attention to recidivism	IJS, DCS, DOJ, NPA, SAPS	Ongoing	Through Additional and Saturday Courts as well as the IJS projects, the backlog of cases pending trial is being reduced
3.03	Finalise the Victims Charter	DOJ, DCS, DSD	Jul-04	The cluster has finalised draft charter after consulting with other government departments , the chapter 9 institutions and NGOs for submission to Cabinet.
3.04	Implement the Victim Support Services Programme	DSD, DOJ, DCS,	End of 2004	To derive from 3.03
				Specialised Commercial

3.05	Intensify programme to set up specialised courts (commercial crimes and women an child abuse)	DOJ	Ongoing	Crime Courts planned for Port Elizabeth, Cape Town and Durban to be set up before year-end. A blueprint for sexual offences courts has been developed.
3.06	Intensify transformation of the entire judicial system	DOJ, all dept, SOEs	Ongoing	Progressing in consultation with judiciary
3.07	Enhanced integration between the security, economic and social clusters	JCPS, SS and E&I Clusters	Ongoing	A joint meeting regarding social crime prevention is being planned
3.08	Meeting of Ministerial Coordinating Cttee set up under Section 31 of the National Prosecuting Act to align responsibilities of the Directorate Special Operations with other intelligence and law enforcement agencies	DOJ,SAPS, NIA, DCS, DOD	Jun-04	The ministerial committee has met several times to consider all relevant issues
4.00	UPHOLDING NATIONAL SECURITY			
4.01	National Security Strategy - attention to implementing a strategy and effective system of managing national security matters	NICOC, NIA, SAPS, DOD		Proposals developed on a framework regarding the structure and process of finalising a national security strategy
4.02	Strategy to improve capacity of the intelligence community	NICOC, The Presidency, SA	Sept-04	Work in progress
4.03	Border Control and Security - building on progress made by shifting borderline control to SAPS and reviewing immigration policies in respect of immediate neighbours in line with border control and security strategy	SAPS, DHA, DOD, NIA, NICOC	Sept-04	The SANDF/SAPS exit/entry plan regarding borderline security has been completed. Review of immigration policies in progress
4.03.01	Aligning border control and security strategy with strategies to promote trade, tourism and cooperation between South Africa and other countries	DHA, SAPS, DOD, NIA, NICOC, dti, DEAT	Nov '04	Work in progress
4.03.02	Addressing disparities at ports of entry between departments including infrastructure, personnel, IT and technology - finalizing upgrading 53 land ports of entry and building new border posts inter alia for the new Transfrontier Conservation Areas	DHA, SAPS, DOD, NIA, NICOC	Nov-05	The Road Map for Infrastructure Development at ports of entry has been completed.
4.03.03	Action to deal with corruption at ports of entry involving especially officials at lower end of salary levels	DHA, SAPS	Ongoing	DHA will conduct an awareness campaign to educate the public and its members on corruption by March 2005.
4.03.04	Finding a balance between facilitation of cross-border movement of SADC citizens	DHA, SAPS,	Ongoing	DHA is rewriting the

	and security needs, assisted by introduction of appropriate technology	SARS		Movement Control System.
4.03.05	Addressing fragmented enforcement of legislation by departments, with development of Standard Operating Procedures (SOPs)	SAPS, DHA, SARS	Ongoing	SOP completed
4.03.06	Skills development to address poor service delivery, with specialised interdepartmental programmes. Establishment of an Inter-Departmental Training Institution will be investigated	"Border" departments, SAMDI		The cluster is working towards integrated plans with SAMDI
4.03.07	Upgrading of outdated border control technology	"Border" departments, SAMDI		Ref. to 4.03.02
4.03.08	Strengthening security of the country's borderline, through implementation during 2004-2009 of an exit and entry strategy already finalised by an SAPS/SANDF task team	SAPS, DOD,		The SANDF/SAPS exit/entry plan regarding borderline security has been completed. The SAPS will start with first deployments on 1 September 2004
4.03.09	Sea Ports of Entry - security to be enhanced by implementation of an International Ship and Port Facility Security Code; enhance law enforcement at smaller harbours and attention by SAPS and SANDF to white water and blue water security strategies	SAPS, DOD, DHA, National Ports Authority, NIA		International Maritime Security Code was implemented on 10 July 2004. Development of security plan for Coega is receiving attention.
4.03.10	Air Ports of Entry - with attention to non-international airports and the affordability of options for upgrading radar systems will be investigated	SAPS, DOD, DHA, ACSA, NIA		Employment of personnel at Johannesburg and Cape Town International Airports is being given priority.
4.03.11	Rail Ports of Entry - a short-term intervention has been implemented to strengthen security at crossings with limited control pending longer term development of infrastructure and placing of personnel	SAPS, DHA, Transport, SARS		Short term intervention to strengthen security at crossings is in progress.
4.03.12	An Integrated Implementation Plan will be presented to Cabinet outlining the action steps, budgets and time frames to neutralize all threats and enhance border control and security	SAPS, DOD, DHA, NIA, NICOC		The cluster is in the process of finalising a comprehensive plan on border control and security
4.04	Readiness of SANDF - continuing priority including maintaining appropriate age-balance	DOD, SAPS		The strategy that guides operational readiness is being reviewed in terms of the White Paper on Defence and the Defence Review
	Disaster management - attention to capacity and			The cluster is finalising the

4.05	readiness of systems with focus on security-related national disasters, involving cooperation on non-security related disasters with other clusters and countries in the region	SAPS		review of procedures and the state of readiness of the relevant institutions.
4.06	Reassess the effectiveness of the Foreign Military Assistance Act	DOD, DOCJ, NIA, NPA,		The cluster has appointed a task team to carry out this priority
4.07	Terrorism - continuing attention	NICOC, NIA, SAPS		Operation Protect, which was developed and implemented after 9/11 incidents in the USA will be reviewed in August 2004
4.08	Security for Local Government Elections	SAPS, NIA, SANDF		An operational instruction will be finalised in this regard and planning committees will be established
5.00	ONGOING PRIORITIES			
5.01	SAPS capacity - increasing numbers to 152,000 in 2005/6	SAPS	Apr-06	Steady recruitment underway
5.02	Integrated Justice Programme - various programmes	DOJ; IJS		Refer items under 3.00
5.03	Sexual Offences	DJCD, NPA, , SAPS		A blueprint for sexual offences courts has been developed. Planning for a holistic treatment of rape survivors has begun through the planning for Thuthuzela Care Centres as part of the Anti-Rape Strategy
5.04	Protection and Security Services Division - putting this division into operation and phasing out the Commando units and replacing it with a revised SAPS reservist system	SAPS, DOD		SAPS members are currently under training. These will be deployed at Johannesburg International Airport, Beit Bridge and Metrorail, Cape Town by December 2004.
5.05	Establish at least two Community Courts in each province, modeled on the Hatfield Community Court in Tshwane, whose first month of operation saw 200 cases finalised with a 100% conviction rate, in the current financial year		Apr-05	A task team was established for developing action plan
6.00	BIG EVENTS			
				The cluster will finalise framework plans in October 2004 and the

6.01	Security for World Cup Soccer Tournament 2010	SAPS, DHA, NICOC, NIA, DOD, NT		capacity of the relevant roleplayers to discharge their responsibilities will be further reviewed early 2005.
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Social Cluster



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Actions		Departments	Timeframe	Progress
1.00	COMPREHENSIVE SOCIAL SECURITY SYSTEM			
1.01	Extension of child support grant-within two years add 3.2 million children becoming eligible as upper-age limit reaches 14	DSD	2006	Campaign to register children and database for monitoring launched
1.02	Social Security Agency-implementation started 1 April 2004, to be operating by April 2005	DSD	2005	Legal framework developed and passed by parliament.
1.03	Basic services including provision of free basic services:	DPLG	Ongoing	44% of municipalities are providing free basic electricity with available infrastructure.
1.03.1	Main remaining challenges in sanitation and refuse removal, especially in rural communities and areas of human settlement	DWAF, DEAT		Integrated budgeting and planning in process
1.03.2	Challenges of culture of non-payment, billing systems, control mechanisms and indigent policies that vary from one municipality to another	DPLG		National indigent policy being developed by DPLG to guide resource allocation and subsidization
1.03.3	Social cluster to work with G&A to ensure achievement of Free Basic Service Policy	SS and G&A clusters		60% of rural poor now have infrastructure with 51% of municipalities providing all free basic services
1.04	Poverty Measures-Research to audit poverty measures used by different departments	StatsSA, Presidency		Study commissioned. To be completed by August 2004.
1.05	Social Health Insurance-Integrated framework and implementation plan for Social Health Insurance (SHI) and Road Accident Fund to Cabinet (If Cabinet approves SHI in principle)	DoH, DoT	Sep-04	Amendments to RAF to be tabled in November 2004. SHI detailed policy and implementation plan being finalised
1.06	Addressing efficiencies and unintended consequences of social protection:	NT, Presidency, DSD, DoL		Study in planning phase
1.06.1	Issues of dependency, perverse incentives and sustainability of the social grant	DSD, NT,		Study commissioned. Financial framework being

	system	Presidency		developed.
1.06.2	Social grant links to poverty and unemployment	DSD, NT, DoL		Study commissioned
1.06.3	Continued sustainability of social security system and budgets	DSD, NT		Review in progress
1.06.4	Reviewing and determining the targeting of all social security grant types, enhancing rules & regulations for each type	DSD, NT		Collaboration with Auditor-General's office in progress, enhancement of monitoring and evaluation system in progress
1.06.5	Reviewing causes of rapid expansion of disability grants, including dealing with fraud, definitions and other potential leakages	DSD, NT, DoH, Presidency		Study commissioned to review systemic weaknesses. Assessment tool being refined
1.07	Efficient delivery of social grants to all 7,7 million beneficiaries, including rural beneficiaries	DSD		To be incorporated in the strategy of Social Security Agency
2.00	PROMOTION OF NATIONAL IDENTITY AND SOCIAL COHESION			
2.01	Department-based programmes to address exclusion based on race and gender	DSD, Presidency, DoE, DoH		Gender focal points being evaluated
2.02	Rehabilitation of communities in line with TRC recommendations	DPLG, Presidency, DoH, DoE, DAC, DSR		Communities in provinces are in process of being consulted. Broad agreement reached with Business Trust for Community Rehabilitation Programme.
2.03	Review the impact of socio-economic transformation on social cohesion in communities and across society, including issues like non-racialism and non-sexism, the role and place of family, value systems, identity and moral regeneration	Presidency, DSD, NT, DoE,	Within coming months	Study commissioned. Strategy for racial integration in schools approved
2.04	Enhanced integration between the security and social clusters to deal with roots of many of the crimes communities experience, starting off in the nodes identified for rural and urban renewal	Cluster Chairs, Presidency		Meetings still to be held
2.05	Before the next Lekgotla, PCAS to prepare a presentation for a Cabinet discussion of broad macro-social trends	Presidency	Sep-04	Presentation being drafted
3.00	COMPREHENSIVE HEALTH CARE-ADDRESSING CHALLENGE OF COMMUNICABLE AND NON-COMMUNICABLE DISEASES			
	Health promotion, reduction of non-			Health promotion activities integrated into life skills and reproductive health

3.01	communicable disease and unnatural causes of death:	DoH, DoE	Ongoing	programmes. Evaluation of life skills programme impact commissioned
3.01.1	Promotion of healthy lifestyles and change from risky behaviour especially among the youth	DoH, DoE		Risk behaviors study published. Strategic plan in development
3.01.2	Non-communicable diseases such as diabetes, asthma and hypertension remain a major focus area	DoH		Integration plan under development
3.01.3	Work on study of causes of unnatural death to continue	Stats, DoH	Ongoing	Audit of available data continuing
3.02	HIV and Aids	DOH		
3.02.1	Implementation of Comprehensive Plan- 113 health facilities fully operational and 53,000 people on treatment	DoH	Mar-05	120 facilities identified for roll-out; 30 accredited, 52 due for accreditation in August 2004. 6000 people receiving ARV by end of June 2004. Clinical guidelines finalized
3.02.2	Integration and strengthening of programmes within government	DoH, DPSA		Coordination between DPSA and DoH in place to monitor departmental HIV/ AIDS programmes
3.02.3	Khomanani social mobilization campaign	DoH		Budget for activities allocated. 11 million booklets distributed. Media campaign launched.
3.03	Tuberculosis	DoH		
3.03.1	Integration of the TB and HIV and AIDS programme	DoH		44 sub-districts implementing collaborative TB and HIV activities
3.03.2	Response to Multiple Drug Resistant TB due to non-compliance	DoH		MDR-TB units established in Mpumalanga and Gauteng. Case control study commissioned.
3.04	Malaria-improved inter-departmental coordination to address water and vector borne disease-reducing cases by 10% per year	DoH	10% per annum	Process initiated and guidelines updated for treatment
3.05	Cholera and other water borne diseases: adequate provision of safe drinking water and sanitation in settlement areas	DWAF, DoH		Draft implementation plans being developed. Outbreak teams established
3.06	Through the regulations on the pricing of medicines bring about the reduction of cost of medicines at retail outlets	DoH		Legislation to come into effect by September 2004
4.00	MEETING THE INCREASING CHALLENGE OF HOUSING AND HUMAN SETTLEMENT			

4.01	Making inroads into the housing backlog amplified by growth in number of households and rapid urbanisation as well as lack of institutional capacity and integrated government	Housing		Housing strategy and business plans to be submitted to Cabinet by September 2004
4.02	Interventions to address slow down in housing delivery, as well as addressing the broader question of spatial settlement and its implications for the effort to build a non-racial society	Housing, DPLG, DLA, Presidency		Housing strategy and business plans completed for presentation to Cabinet by September 2004
4.04	All households to have access to clean running water, within the next five years	DWAF, DPLG	2009	Plans being developed and MIG consolidated
4.05	Clean and potable water to the 10th millionth South African since 1994	DWAF	Dec-04	Progressing
4.06	More than 300 000 households will be provided with basic sanitation	DWAF, DPLG	Mar-05	Progressing
4.07	Ensure that each household has access to electricity through our integrated system of government, with strengthened local government working with our SOE, ESKOM, within the next eight years	DME, DPLG	2012	Plan for intensified implementation being developed
4.08	A comprehensive programme dealing with human settlement and social infrastructure, including rental-housing stock for the poor will be presented to the Cabinet within three months	Housing	Aug-04	Housing strategy and business plans completed for presentation to Cabinet
4.09	In the next three years we will spend R14,2 billion to help our people to have access to basic shelter	Housing, DPLG, NT	2007	Implementation and financing plans developed
5.00	FOOD SECURITY AND NUTRITION			
5.01	Food Security:	NDA, SS Cluster		Emergency food parcels continue through current cycle
5.01.1	Agricultural Starter Pack Programme- to move people out of the Food Parcel Scheme by growing own food - Cluster to explore mechanism for visible implementation integrated with other programmes	SS cluster		Supply chain delivery model developed
5.01.2	Financing requirements for the farmer support programme	NDA		Plans are in development phase
5.01.3	Revival of agricultural state and state-supported community schemes to help communities	NDA		Plans are in development phase
5.02	National School Nutrition Programme - including social mobilisation for food gardens - Cluster to develop a plan for implementation with	DoE, DPLG, SS cluster	Aug-04	85% of 15 000 targetted schools receiving programme. Monitoring of effectiveness to

	community participation in 21 nodes within next three months			commence September 2004.
6.00	EPWP- IMPLEMENTING THE SOCIAL ASPECT			
6.01	Community Health Worker Programme, launched February 2004, to be expanded to 300 additional sites- detailed plans and resources required to Cabinet	DoH	Jul-04	Policy framework in place, norms and standards being developed
6.02	Early Childhood Development (ECD) Programmes- Integrated plan for comprehensive ECD service to be developed- detailed plans and resources required to Cabinet	DoE	Jul-04	Development of implementation plan initiated
6.03	Social Infrastructure & Human Settlement Redevelopment Programmes-piloting of rental housing stock for the poor, creating additional employment opportunities-detailed plans and resources required to Cabinet	Housing	Jul-04	Housing strategy document completed for presentation to Cabinet by September 2004
7.00	EDUCATION- BROADENING ACCESS AND IMPROVING QUALITY			
7.01	Recapitalise all technical colleges and intermediate training institutions, ensuring that they have the necessary infrastructure, capacity and programmes relevant to the needs of our economy, during the course of this financial year	DoE	Mar-05	Cost determined and recapitalization plan completed
7.02	Consolidate the merger process of institutions of higher learning ensuring that they do, in reality, become single institutions with a unified institutional culture, during this calendar year	DoE	Dec-04	2nd phase to be completed January 2005. Institutional reviews initiated
7.03	Ensure that there is no learner and student learning under a tree, mud-school or under any dangerous conditions that expose learners and teachers to the elements, by the end of this financial year	DoE, DPW	Mar-05	Audit of schools and estimations completed. Implementation plans to be finalized in August 2004
7.04	All schools are expected to have access to clean water and sanitation by the end of the current financial year	DoE, DWAF	Mar-05	Audit completed indicating 1049 schools without sanitation and 1503 schools without water. Delivery plans being developed
8.00	ISRDP/URP			
8.01	Address causes of socio-economic exclusion and deprivation	DPLG		Reference group established for M&E. Completion of work by November 2004
8.02	Consolidate development interventions and	DPLG		New nodes have been identified. Financing protocol being finalized.

	expand coverage of nodes			Study commissioned. Urban development strategy developed.
8.03	Developing and implementing an integrated M&E framework	DPLG		Consultant chosen. Framework under development
8.04	A financing protocol for Rural Development and Urban Renewal nodes will be finalised to improve the effective and coordinated financing of these Programmes by the three spheres of government and the different departments.	DPLG	Jul-04	Financing protocol finalized for presentation to Cabinet by September 2004
				Last updated: 2004 August 24

Government's Programme of Action

Notes on the report

Programme of Action - May/June 2004

The report sets out the priorities and programmes arising from the May Cabinet *Lekgotla* and the President's State of the Nation Address on 21 May 2004.

The report has been put on the Government website, as indicated by the President, to enable the public to follow progress in implementing the Programme of Action, with a facility for the public to make comment.

The report presents the information according to the Clusters.

Actions

Actions are arranged according to three levels, indicated by the numbering and the format.

There may be a degree of overlap in the listing of activities under more than one priority, where it was important to capture detailed formulations from the *Lekgotla* or State of the Nation Address, or where an activity contributes to more than one priority.

Departments

In the lists of departments responsible for implementation, the first in the list is the lead department.

Progress

The final column will be used to update progress of programmes. The Presidency, working with GCIS, intends to update the information on the implementation of programmes every two months after reports on progress have been submitted by Clusters to Cabinet. In addition as particular time frames are reached, there will be public communication by relevant departments on the details of implementation of the programme concerned.

This first edition of the report released on 2 July 2004 does not record progress made during the month of June while the report was being finalised.

Report on Government's Programme of Action 2004

Abbreviations

Source

- L = Lekgotla
- LS = Dealt with in both the *Lekgotla* and State of the Nation Address
- S = Only in State of the Nation Address

Clusters

- Economic, Investment and Employment (E&I) Cluster
- Governance and Administration (G&A) Cluster
- International Relations, Peace and Security (IRPS) Cluster
- Justice, Crime Prevention and Security (JCPS) Cluster
- Social Sector (SS) Cluster

Departments

DAC	Department of Arts & Culture	DSD	Department of Social Development
DCS	Department of Correctional Services	DSR	Sports & Recreation South Africa
DEAT	Department of Environmental Affairs & Tourism	DST	Department of Science & Technology
DFA	Department of Foreign Affairs	diti	Department of Trade & Industry
DHA	Department of Home Affairs	DWAF	Department of Water Affairs & Forestry
DLA	Department of Land Affairs	FIC	Financial Intelligence Centre
DME	Department of Minerals & Energy	GCIS	Government Communication & Information System
DOC	Department of Communications	GDC	Gender, Disability & Children's Rights Issues
DOE	Department of Education	NDA	Department of Agriculture
DOH	Department of Health	NIA	National Intelligence Agency
DOJ	Department of Justice & Constitutional Development	NICOC	National Intelligence Co-ordinating Committee
DOL	Department of Labour	NT	National Treasury
DOT	Department of Transport	ORC	Office on the Rights of the Child
DPE	Department of Public Enterprises	OSDP	Office on the Status of Disabled Persons
DPLG	Department of Provincial & Local Government	OSW	Office on the Status of Women
DPSA	Department of Public Service & Administration	SARS	South African Revenue Service
DPW	Department of Public Works	SASS	South African Secret Service